A GUIDE to effective campaigning and advocacy for health professionals

#HealthClimateActionGuide
Acknowledgements

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Concern over health can bring communities together, overcoming cultural and political barriers. Health is the most basic and essential resource regardless of age, gender, socio-economic, cultural, or ethnic background. It is a matter of daily concern. Good health empowers us to engage in physical, mental, and emotional activities with energy, vitality, and resilience, allowing us to live fulfilling and productive lives. Poor health, on the other hand, disrupts our lives, leading us to miss school and work. It prevents us from being fully involved in our family and our community and reduces our quality of life. Often when we talk about well-being, health — both physical and mental — is what we have in mind. As a society, we are also coming to understand that human health is deeply intertwined with the health of our planet. Because it is impossible to have healthy people on a sick planet, policies that protect and foster environmental health at both local and planetary scales are inherently good for people too.

It is impossible to talk about good health without recognizing the critical role of health care professionals in promoting it by carrying the message to the public and to policy makers. Health care professionals — such as doctors, nurses, community health workers — are trusted and credible sources of health information. They see the adverse health outcomes in their clinics, hospitals, and communities every day. The COVID-19 pandemic is a prime example of health care voices being heard and amplified in the media, and its reception reflected that health professionals are regarded as key advocates for health protection.
Health activism has a long and rich history in effecting social change. From mapping diseases with epidemic potential to socio-political issues like organizing for women’s rights, preventing nuclear war, and advocating for racial equity, health professionals have played a crucial role in examining issues from the lens of public health and epidemiology while generating evidence and lending solidarity to movements. While public health professionals may not always be at the forefront of social struggles, their contributions have often been instrumental in catalyzing change.

In preparing this guide, we analyzed case studies of health activism concerning issues such as epidemics, civil rights, women’s liberation, nuclear weapons, occupational health, air pollution, and toxic chemicals, in the 19th, 20th and 21st centuries. We found that impactful campaigns had certain common elements across history and issues. The most crucial contribution that health professionals have made is the generation of evidence-based knowledge which in turn informs and strengthens social change events. It is important to realize here that it is not just the generation of knowledge that ushers in change, but the active sharing and advocacy based on such knowledge. This includes education of impacted stakeholders, public advocacy, legal action, policy change, cross-social solidarity, and mass mobilization. This is not to say that health professionals must lead these areas of action, but it is imperative upon them as trusted social actors committed to the Hippocratic oath of “First, do no harm” to find a way for their professional skills to make a powerful contribution to the social movements of their times. Central to that imperative today is to take on the climate crisis, which the UN Secretary General has called an “existential threat” to humanity.
THE CLIMATE CRISIS AND A CASE FOR GLOBAL HEALTH ACTIVISM

The climate crisis is a health crisis. It threatens our air, food, water, shelter, and security — the basics on which human life depends. Human health is deeply interconnected with planetary health and this connection is best vocalized by the World Health Organization’s (WHO) declaration that “Climate change is the greatest threat to global health in the 21st century.”

Health care sits at the epicenter of our collective climate trauma. Its facilities take care of people who are injured in extreme weather events, people who are suffering from respiratory disease and asthma from air pollution, as well as children and older adults who are more vulnerable to extreme temperatures.

USA 2012: Hurricane Sandy left the Jetstar roller coaster in the Atlantic Ocean / Courtesy: iStock

Extreme climate events not only threaten people’s health but also health care’s own infrastructure and capacity to respond. We have seen how extreme weather events are catching our health systems off guard and crippling them at a time when people need them the most. From Hurricane Sandy in USA in 2012 to the floods in Pakistan in 2022, the devasting effects of extreme weather events on health systems — such as compromised patient care, evacuation of patients, damage to medicines, medical equipment, and health facilities — have been well documented.

There is also a paradox here. While the health sector plays a central role in responding to the climate crisis, the sector itself contributes to nearly 5% of net global greenhouse gas emissions. And health care’s climate footprint is only growing.

Since 2020, health professionals have been at the forefront of responding to twin crises — COVID-19 and the climate crisis. The devastation we have witnessed from COVID-19, while hugely significant, pales in comparison with the scale of devastation that the climate crisis, if unchecked, will cause to our families, countries, society, and the planet.

(2) https://noharm-global.org/documents/health-care-climate-footprint-report
The damage that is being done through climate change is a serious threat to our planet, our people, and our future. We should also keep in mind that the most marginalized and impoverished are more severely affected — they are usually living in areas that are more vulnerable to the impacts of climate change; they often lack the resources and infrastructure to protect themselves from these impacts; and often have limited access to health care and other services that can help them cope. The climate risk index shows that seven out of the ten countries most impacted by extreme weather events are Low and Middle Income countries.

The health sector has a unique opportunity to combat climate change because it is well positioned to understand the health impacts of climate change and take action to protect public health. Climate change can have a range of negative health impacts, including increases in air pollution, the spread of vector-borne diseases, and the likelihood of natural disasters. By bringing a medical and a trusted perspective to the debate, health care voices can help demystify the discourse and help to make the case for immediate and effective action on climate change. Their engagement can help humanize the issue and provide a compelling reason for action. Health engagement puts a human face on the climate crisis and can help mobilize the public to act much more than talking about 1.5°C, or gigatons. For example, the pictures of lungs with black toxic deposit are always a more powerful way to communicate the negative impacts of air pollution than the levels of Particulate Matter 2.5 in numbers. Talking about the climate’s impacts on health, and the health benefits of climate solutions (and the climate benefits of health solutions) moves the conversation away from a technocratic and numerical discourse to one that can capture the hearts and minds of the public and policy makers alike. Additionally, by taking action to reduce greenhouse gas emissions and to adapt to the impacts of climate change, the health sector can help to protect public health and prevent the negative
health impacts of climate change from worsening. Furthermore, the health sector can serve as a powerful advocate for policies and actions that combat climate change, raising awareness of the issue and mobilizing support for solutions.

Today the voices of health workers become even more critical in promoting actions that address climate change and its impacts on health. **Health professionals are both trusted communicators and important actors in the mitigation of this climate catastrophe.** With a mandate to protect people’s health and prioritize patient safety, dignity, and comfort, health professionals are duty-bound to speak out about the serious global health risks posed by climate change. The health sector and health care professionals should also lead by example with the reduction of the health sector’s own carbon footprint and to uphold the mandate to “first, do no harm”. Health professionals are once more needed to call out the failure of global leaders to address the crisis and to initiate serious discussion and action to minimize the immediate consequences of climate change on health that are unfolding at an alarming rate. As you will see in the accompanying case studies, health professionals have a long history of being politically engaged and can lead the conversation to address the health impacts of climate change. Health professionals can make a big difference — with their patients, in their practices and in their health care institutions, with policy makers, and most importantly in the communities they serve, to drive home the urgency of strategic climate action.
CAMPAIGNING AND ADVOCACY 101

It is important for health professionals to not only provide high quality care to patients, but also to advocate for their health and well-being. So, how can health professionals effectively campaign and advocate for change not just in their practice and health settings but also in communities, courthouses and the halls of government?

We aim to address this question by providing information that explains the basics of campaigning and advocacy for health professionals. This document aims to provide guidance on how to effectively participate in campaigns and advocacy efforts as a health professional. It covers topics such as identifying issues to advocate for, developing a campaign strategy, and engaging with policy makers and the public. This guide will equip health care professionals in a step-by-step manner with the basic tools and strategies that will in turn support them in designing and executing an effective campaign. We hope that this document will inspire and empower health professionals to use their skills and expertise in service of a long tradition of health sector advocacy and, in this regard, to make a positive impact on the health of their community.
WHAT IS ADVOCACY?
WHAT IS HEALTH ADVOCACY?

“Advocacy” can be defined as “public support for an idea, plan or way of doing something”. However, if we dig deeper, advocacy also means taking action to create change. Advocates often organize to tackle a problem or an issue. Advocates create space, empower and support others to amplify an issue of concern. In the context of health professionals, health advocacy would include ensuring access to care, navigating the system, mobilizing resources, addressing health inequities, influencing health policy, and creating a systems change.

COMPONENTS of a successful campaign

- Evidence-based knowledge
- Education of impacted stakeholders and public
- Legal action
- Policy change
- Cross-social solidarity
- Mass mobilization and support

(3) https://dictionary.cambridge.org/dictionary/english/advocacy

ETHICAL CONSIDERATIONS AND VALUES for Health Professionals engaged in Campaigns and Advocacy

1. Health professionals have a duty to prioritize the well-being of their patients and the public. This means that when considering whether to get involved in a campaign or advocacy effort, health professionals should consider whether the issue at hand aligns with their professional values and will ultimately benefit the health of their patients and the community.

2. They should ensure that their involvement in campaigns and advocacy does not compromise their professional objectivity and impartiality. This means avoiding conflicts of interest, such as accepting financial or other forms of compensation from organizations or individuals with a financial stake in the issue.

3. They have a responsibility to be transparent about their involvement in campaigns and advocacy. This includes disclosing any potential conflicts of interest and being open and honest about their motivations and goals.

4. Health professionals should be mindful of their professional role and limitations. Therefore, it is important to advocate for issues that align with their values and expertise.
Setting up and executing an advocacy campaign can be intimidating, especially for beginners. Advocacy is about enacting change, sometimes at a micro level, and sometimes on a grand scale. Advocacy campaigns can be built anywhere and come in all shapes and sizes. Some advocacy campaigns, especially those that require changing laws, take years to complete. Others have shorter timelines with a much closer finish line. Some take place in a neighborhood and last for a few weeks. Others take place across a whole nation, or are global in nature and may go on for years or decades before achieving their goals. Some small campaigns can provide building blocks for larger ones. Whatever the goal, one cannot get to the finish line without a plan.
1 WHAT NEEDS TO CHANGE?
   a. Identify the issue
   b. Research your subject
   c. Set a clear goal

2 WHO DO YOU NEED TO INFLUENCE?
   Identify your target

3 HOW DO YOU INFLUENCE DECISION-MAKERS?
   a. Create a well-defined message
   b. Identify and build a core team of supporters and influencers
   c. Choose the correct campaign tactic(s)
   d. Establish a clear timeline for implementation

4 MANAGING RISKS
   a. Identify possible risks
   b. Categorize them as low, medium and high, and discuss strategies to deal with them

5 MONITORING SUCCESS
   Regular updates on the positive and negative impacts of the campaign
Identifying what needs to change is critical for campaign success. It allows campaigners to assess their approach, make necessary adjustments, and adapt to changing circumstances, ultimately increasing their chances of achieving their objectives.

**a. Identify the issue**

Advocacy is effective when advocates and communities are passionate about a cause and are clear about desired outcomes. Anything that affects your and your community’s survival, livelihood or quality of life or health is a worthy issue.

For example:

- Are the health problems in your community linked to poor environmental quality in the region?
- Is there any correlation between the sources and nature of air/water pollution in your region and the health problems reported by patients?
- Are you seeing increasingly younger patients in your clinic suffering from respiratory disorders due to air pollution?
- Does your local government not have air quality standards to protect public health?
- Are you distressed seeing children miss school due to illness caused by pollution?
- Are you worried about the shrinking green spaces in your community?
- Are you concerned that your hospital is not prepared for extreme weather events?
- Is your community in danger from a lack of preparedness for floods in your city?
- Does your state have a plan to manage the crisis caused by heat waves?
- Are you distressed that your state/province has not passed the climate action plan?
- Are you alarmed that policy makers do not see climate change as a health issue?
- Are you worried by the lack of basic amenities in marginalized communities?
- Are you frustrated that your health facility has not made a commitment to sustainability and climate action?
- Are you disappointed that your health professional school or training program does not include content about climate, health, and health care in its curriculum?

The key in identifying a cause is to be specific. Once you narrow down an issue, the next steps will be less ambiguous.
b. Research your subject

To build a successful campaign, you must be clear about your objective and be aware of the nuances around the topic. You must analyze the context around the issues, the causes, and the consequences, any political, economic, cultural, or other factors that are contributing to the problem. You must examine the root causes of the problem and the factors that are likely to help or hinder you in achieving your objectives. In other words, it would be recommended to conduct a situational analysis along with a PESTLE assessment.

Try to understand what others such as peers in the health community, civil society, governments, and the private sector, are doing about the situation, and where are the gaps. You should be able to collect data or gather evidence of impact to substantiate the problem. For example, if people in an area are complaining of poor air quality, it would strengthen the campaign to provide air quality data that proves people’s complaints, or health data from local clinics that shows deteriorating health impacts because of poor air. Documentation of data helps build evidence that cannot be refuted by decision makers without an investigation. This data can be in multiple forms — it could be statistics, machine readings to confirm your hypothesis, photographic evidence of hardships or impacts, testimonies of impacted community members, etc.

A SITUATIONAL ANALYSIS is a comprehensive examination of a specific context, situation, or phenomenon in order to understand its key elements and their relationships. It is a valuable tool for gaining an in-depth understanding of complex social issues, and can be conducted in the following steps:

1. Define the research question: Clearly define the problem or issue that the situational analysis will address.
2. Review existing literature: Conduct a comprehensive review of the existing literature to gain an understanding of the current knowledge and previous research on the issue.
3. Identify relevant data sources: Identify and collect data from relevant sources, such as official statistics, government reports, and existing databases, as well as primary data sources, such as surveys, interviews, and focus groups.
4. Analyze data: Analyze the collected data using appropriate statistical and qualitative methods to identify patterns, relationships, and key elements of the situation.
5. Identify key stakeholders: Identify the key stakeholders involved in the situation, including individuals, organizations, and institutions, and their interests, roles, and relationships.
6. Evaluate the strengths, weaknesses, opportunities, and threats (SWOT analysis): Conduct a SWOT analysis to identify the strengths, weaknesses, opportunities, and threats related to the situation.
7. Present findings: Present the findings of the situational analysis in a clear and concise manner, using appropriate visual aids, such as graphs and tables, to communicate the key elements and relationships of the situation.
PESTLE FRAMEWORK

PESTLE is an acronym for the Political, Economic, Social, Technological, Legal, and Environmental factors that you will have to consider when planning your campaign strategy. It can help you gather information and give you a vantage view about external factors that are likely to impact your plan of action. The PESTLE can be complemented with other tools like SWOT analysis, power mapping etc.

The six angles of the PESTLE will allow you to optimize your strategy/ interventions to ensure most conducive outcomes.

**Political:** This would help you map out the environmental and health policy landscape within which you will be operating. This would also include the political powers that are likely to influence your campaign in a positive or negative way.

**Economic:** The economic factors would play a crucial role in determining the course of the campaign. The socio-economic realities of the community that you seek to serve and mobilise will determine the level and nature of participation. Economic empowerment interventions could also serve as an entry point for engaging with communities or using the economic costs of poor environmental health to engage with impacted communities.

**Social:** A logical next step after economics would be the social realities and customs in which you would operate. Social change ideas that are not informed by socio-cultural realities are bound to fail or face serious challenges early on.

**Technological:** The technology in this context would be with reference to communications and data curation and deployment of specific technologies to generate/analyze/curate data and communicate information. The use of social media for communication or the use of low cost pollution monitoring technologies or developing citizens science programs etc., would fall in this category.

**Legal:** This would entail a general analysis of the relevant environmental laws in your region that influence environmental decision making. Laws within a legal framework is an evolving process and offers a great opportunity of engagement with policymakers. Legal and policy implementation research is a critical campaign element and, in some cases, could be a campaign goal.

**Environmental:** The triple planetary crisis of climate change, environmental pollution and biodiversity loss can be linked to all the socio-economic and political challenges of our times. Environmental health can be an excellent entry point to address, talk about and resolve the multitude of challenges.
c. Set clear goals

Whatever the issue may be, it is imperative to set clear goals to achieve your objective. A well-defined goal is the foundation of a good advocacy campaign. The better defined your goal is, the easier it is to break down and measure the results and introduce recalibrations if needed.

In the context of the air quality example, some of the clear goals could be:
- Get the local government to set up air quality standards in accordance with WHO guidelines in the next two years.
- Guide and increase public spending towards creating health infrastructure catering to air pollution induced health impacts.

Similarly, some examples of clear goals in the context of climate specific outcomes could be:
- Get your hospital to prepare a plan for emergencies caused by extreme climatic events.
- Get the city government to set up a flood management plan before monsoons this year.
- Get the local government or the parliament to pass a climate and health action plan before the end of the year.
- Get the polluting companies to pay for the supply of clean drinking water to pollution-impacted communities by the end of the year.
- Encourage your health care facility to set a GHG reduction goal by x date, or encourage your health care facility to sign onto the Race to Zero campaign by x date.
- Lead a campaign to get your hospital or surgical center to eliminate desflurane by x date.
- Encourage your health professional school or training program to integrate climate and health content into the curriculum by x date.
- Get your health facility off the grid — power and water self-reliance.
- Start a nutrition and food program — build your own farm.

Who do you need to influence?

Identifying who you need to influence in a campaign is important because it helps you to understand who has the power and influence to bring about the changes you are seeking. By identifying your target audience, you can focus your efforts and resources on reaching the people who are most likely to be able to make a difference.

For example, in the case of Black Lung disease in coal mine workers, the target audiences included government officials, coal mine owners, and the general public, all of whom had the power to take action to protect coal mine workers from this deadly disease.

Who is your target?

Before you set on your plan to effect change, it is important to identify the people who can make that change that you aspire for. In other words, it is important to identify the target of an advocacy campaign or the people or agencies or authorities who are most able to help you bring about the change defined in your campaign goal.

This could be a body of people, like getting the political representatives to pass a bill through the parliament. It could be an individual, like getting the sustainability manager of a hospital to stop using Styrofoam cups. Whoever is your target, it would also be important to understand the agency or system they belong to and how such systems function and make decisions. For example, if your target is from a government department, then it is important to understand how that department works; or if your target is from a private company then it would be valuable to know how the company is run and what matters to the management.

Lobbying regulations and rules vary greatly between countries, so it is important to familiarize yourself with the specific laws and ethical standards in the country where you plan to lobby.
If your advocacy campaign goal is to pass legislation on air pollution or climate change, you might want to know whether your target has supported or opposed such ideas previously. You might also want to know the air quality and health status or the climate vulnerabilities in the target’s own constituency/region. This kind of information helps you in making a strategic pitch to your audience.

Once you have identified the person or people, these questions may help in understanding your target audience better:

- Who are they, and where do they live?
- What do they believe in? What is their worldview or general philosophy?
- What policies have they supported/opposed?
- What is their main motivation?
- Who are they accountable to?
- What causes or charities are they associated with?
There is no linear process but rather multiple ways in which you can influence decision makers in a campaign.

For example, the groups in the South African deadly air case used a combination of litigation, advocacy, media campaigns, public demonstrations, and scientific and health research to influence policy makers. These strategies were aimed at raising awareness about the issue, mobilizing public support, and putting pressure on policy makers to take action to address the air pollution crisis in Mpumalanga province.

**a. Create a well-defined message**

A well-defined message is fundamental to engaging your supporters and ultimately reaching the campaign target. This is the time to be a storyteller. Go beyond just the facts and work in a dramatic narrative to engage as many people as possible. Often, when reason and emotions collide, emotions win. In fact, that is the power and importance of health arguments based on science — they tell a story and move people. It is important that the facts provided in the message are relatable and evoke an emotional response among your audience. The more your audience can relate to your message or are moved by it, the more likely they are to act. Health professionals have an edge over here and can credibly do both — be able to talk about their patients' lives and the science behind what's impacting them in a relatable way. It is also important to make sure that your message has a community-based framing. This conveys to people that their communities and lives are adversely impacted or improving; for example, new electric buses in your city or neighborhood signifies that the community’s well-being is improving because of reduced pollution.
From a technical point of view, a well-articulated campaign message has three parts — a defined problem, a proposed solution, and actions to achieve the solution.

1. **Define the problem**
Start by defining the problem or calling attention to the issue. Put a name to the change you seek — this is basically just your goal written out in narrative form. Describe the problem in detail and, more importantly, illustrate why people should care. Your task is to make it personal.

2. **Describe the solution**
After you define the problem, describe the proposed solution and what the world would look like if your solution is achieved. Implicit messages are not enough; you need to make the benefits explicit and explain to your audience why the solution is necessary and just how good it will be when it is achieved.

3. **Describe the action**
After you have described the solution, it is then important to outline the action that will help achieve the solution. Actions are concrete steps towards solving the problem and achieving the solutions. Clear and well-articulated actions can be empowering, build momentum and often increase the motivation to achieve the solutions.
A few examples of how you can make explicit the desired action and the path to your recommended solution

If we get the city administration to implement the city action plan on air pollution, we can reduce air pollution by 20% which would result in 2,000 less childhood asthma cases, and 500 lives saved.

If we get the hospital to stop using Styrofoam cups and use eco-friendly alternatives, it will mean 5% less waste to the landfills and annual savings of INR 100,000 for the hospital.

What makes a GOOD MESSAGE?

Appeal to the head: What can change?
With inspiring examples and strong ideas of what’s possible

Appeal to the heart: Why should they care?
Communicate the need and what needs to change

Appeal to the hands: What can they do?
What are you asking of your target audience?

b. Identify and build a core team of supporters and influencers

Based on the scale and scope of your campaign, you may need a core team. An advocacy campaign team is composed of the people who will have the most influence on the intended target. The campaign team is also instrumental in mobilizing most supporters for the call to action.

Depending on the goal of the campaign and the time in which the campaign will be active, additional supporters may be needed, such as members of the public, petition signers, action-takers, callers, volunteer coordinators etc. It might also help to build alliances with groups and individuals who can influence your target. This could include other elected officials, concerned parents, and local scientists and experts on the subject matter of your advocacy campaign.

It is important that the discussions and decisions in the group follow a participatory planning process involving shared responsibilities and power.

Source: Advocacy Toolkit by Youth Advocacy Group

https://plan-international.org/publications/advocacy-toolkit/
There is no limit to the number of team members for your individual campaigns; however it is important that the team is nimble enough to make decisions quickly and get the message out to your intended audience.

Participatory planning is crucial to the achievement of the campaign/advocacy goals.

Strengthening leadership and communication within and among organizations

Promoting political education and understanding about power and politics and experiences that develop citizenship

Building a shared community, especially when it involves many stakeholders — and particularly the people most affected by the advocacy issue. More people will be informed and motivated, and the campaign will have more legitimacy and clout.

Strengthening planning for negotiation as the process delineates a clear map of interests and levels of power among the key actors.

MAKING THE INVISIBLE VISIBLE
The power of storytelling in climate campaigns

Storytelling plays a crucial role in climate and health campaigns as it helps to connect people emotionally with the issue and make it relevant to their personal experiences. It can also help to simplify complex scientific information, making it easier for people to understand and internalize the importance of taking action. By creating relatable characters, plotlines and narratives, storytelling can build empathy and generate a sense of urgency to address the challenges posed by climate change to human health. Furthermore, storytelling can help to humanize the issue, making it less abstract and more personal, which can increase motivation for individuals and policymakers to take decisions that promote climate action.

“Respirantes”: Communications as a Campaign Tactic in an Industrial ‘Sacrifice Zone’ in Chile

“I would like the president and company owners to put their hands on their hearts and think of us for a minute. They are poisoning us and killing us little by little. But, above all, they need to understand that we have the right to breathe clean air”, says Annais Medina, who at 11 years of age is a chronic respiratory patient and has been hospitalized more than once for this problem.

“RESPIRANTES: los niños del nuevo viento” (Breathers: the children of the new wind) is a journalistic investigation in the format of a children’s video series that shows how air pollution affects children and adolescents from the so-called “sacrifice zones” of Quintero and Puchuncaví in Chile. The series emphasizes the profound impact that living within an industrial belt of power plants, smelters, fuel storage, and copper and coal ports, among others, has had on local
childhoods. This is an effort to make the invisible visible, and this communication activity is a clear campaign tactic in the broader multi-sectoral campaign to address industrial pollution and the climate crisis.

Respirantes is the result of an innovative collaboration effort. Between May and June of 2020, ClikHub, a Latin American network for climate action knowledge exchange composed of 19 NGOs, including Health Care Without Harm, launched the free virtual course “Communicating climate change effectively: perspectives from Latin America”, with the aim of sharing tools and advice that contribute to developing creative and impactful climate communication strategies. Such strategies are essential to advancing campaigns around climate and health. Course participants developed their own communication proposals, of which five were selected to access seed funding for implementation. Respirantes was among these five proposals. During the course, HCWH Latin America presented on the need to adopt a health framing to increase a story’s impact and advised the makers of Respirantes throughout the series’ development process.

Respirantes is structured around interviews with children and adolescents, who were represented through puppets that told the story in the children’s voice. The story is narrated in an entertaining way through Nube and Gaviota (the only fictional characters) and the adventure they undertake to understand what happens in Quintero and Puchuncavi, where boys and girls are not able to play outside and do other activities that kids their age do in other parts of the country. The characters explain what sacrifice zones are and address how industries are fueling climate change and affecting their communities’ health. The story finishes on a positive note, with the children of these two areas organizing themselves to face the situation and rising as proactive actors in the fight against the climate crisis.

The children’s testimonies are complemented by data from scientific and social research, press archives, old photos, and interviews with experts, locals and NGOs. Their voices were also the protagonists of the virtual event that took place in March 2021 to launch the videos, in which children and youth from Quintero and Puchuncavi participated, together with representatives from environmental, students’ and children’s rights movements, the health community and legislators. The series is a testament to the power and impact of storytelling when innovative communications methods are embraced, but most of all, when the voices of lived experience — especially those who are usually sidelined — are put front and center.
The importance of building participatory advocacy through storytelling

Storytelling can be a highly effective and compelling method of reaching a large number of people — particularly people who are not actively aware of climate change and its impacts on health. Storytelling through art, audio, visual or audiovisual media can more effectively reach communities who may prefer to receive information creatively (rather than as text). However, if these stories are to be authentic, they must be grounded in the experiences of the impacted communities. The use of participatory processes — wherein organizers bring together members of local communities to discuss the problems that they face and share their experiences — to collect and share such stories allows just that. Moreover, bringing them into the process helps in two ways: a) developing advocacy materials that can create a lasting impact on the audience, and b) providing participants in the process with skills and experience that can help them to advocate for themselves in the future.

Additionally, the process of bringing together a group of people for the purpose of discussing and solving a problem can itself be empowering to that group. It allows members to fully grasp the systemic (rather than individual) nature of the problem, helps them to understand what action is needed to address it, and facilitates necessary community organization. Under this participatory approach, the process of creating the media is, therefore, as important as the final product.

An example of this process is a project titled REFRAMED — North Chennai Through the Lens of Young Photographers by Chennai Climate Action Group, Zenith Learning Centre and Coastal Resource Centre. REFRAMED presents the story of North Chennai, a region in the state of Tamil Nadu, India, with a disproportionately high concentration of dirty, toxic industries located amidst historically marginalized and predominantly working class communities. The story is told from the perspective of six young residents — one 22-year-old and five teenagers between 14 and 17 years of age. Guided by Palani Kumar, a photographer with People’s Archive of Rural India, the six young photographers spent four months amidst the dystopic industrial-scape and the rustic beauty of the region to tell their stories of their neighborhoods.

Triggered by conversations with the children about poisoned playgrounds and their daily encounters with pollution, this project was conceived to get children to narrate their own stories about the anxieties and aspirations of growing up in a region that hosts south India’s largest concentration of climate-changing, carbon-spewing industries.

This form of advocacy provides the subjects of advocacy pieces with a significant degree of control over the production process. Participants themselves compose their frames to represent their experiences. Facilitators nonetheless play an important role in helping participants identify compelling stories and shaping narratives so that they may reach specific audiences. Sharing knowledge about appropriate information technology has the added benefit of potentially aiding the documentation and the publicity of environmental violations and climate threats in the future.

Reframed tells stories about work, play, joy and mourning in North Chennai using about 50 photographs from the thousands taken by the young photographers since they first got their cameras in July 2021.
c. Choose the correct campaign tactic for the implementation of your strategy

Campaign tactics are methods or activities employed to meet the smaller targets that will lead to your larger, final goal. They can range from influencing people directly to mobilizing your supporters or peers to put pressure on your campaign targets. To reach each member/section of your target audience, your campaign may require a wide range of activities. These activities, however contrasting, should make sense in the context of your campaign goal.

A strong tactic puts pressure on your target audience to give you what you want. It fits into the logic of your strategy and demonstrates your power.

A tactic builds leaders when it offers opportunities for new people to step up into leadership roles. You should keep your leadership development goals in mind throughout tactics planning. That way, you can be intentional about planning and creating roles for people who you would like to support in taking on more responsibility.

(9) https://www.powershift.org/sites/default/files/resources/files/Campaign%20Planning%20401_%20Tactics%20and%20Escalation%20%5BOPTIONAL%5D%20%5B2018%5D.pdf
Campaigners should use the right tactic, at the right time, with the right audience. No matter how much you plan, be flexible enough to meet and take advantage of unexpected opportunities. Also note that once a particularly innovative campaign theme or action has succeeded, its impact will not be as great next time around. You will need to constantly create new ways to continue presenting the issue in an impactful manner as you build pressure for change.

**Sequencing tactics**

The order in which tactics are applied in a campaign contributes greatly to their impact. Tactics should be consistent while also building on each other, getting larger, and applying more and more pressure. **Escalation** of tactics means that tactics should demonstrate more power and pressure to your target over time.

To decide on the right tactic for your campaign you may need to ask the following questions:

- What will have the biggest impact?
- What might be the easiest things to do?
- What might be a creative way to approach the subject?
- What skills and contacts does your group already have?
- What might be within your group’s capacity or budget?
- What do you know has worked in the past?
- Will you influence decision-makers by working closely with them as an ‘insider’ or by mobilizing the public?
- Will it affect the outcome?
- Will it increase your credibility with your target and/or your public audience?
- Will it build the base of people engaged?
- Will it get you added visibility?
Choosing action — Insider, outsider, or both:
You may come across mentions of campaigns taking an ‘insider’ or an ‘outsider’ approach. This distinguishes between campaigns that work within the confines of the target they want to influence — government or a private or public body — to make change, and those willing to stand in outright opposition, putting pressure on a target through challenge or conflict.

Insider Tactics
are often used as conferences, meetings, ongoing dialogues, and socializing with people in the government. Working closely with decision-makers to influence them can be effective but can sometimes lead to:

- A conflict of interests where the fear of losing your insider position could prevent you from speaking out on important controversial issues.
- Losing touch with the community you want to help as you focus on understanding the decision-makers.
- Being used by decision-makers to give the impression that they are listening to the public — when in fact they’re not.

Outsider Tactics
are usually employed as a reactive pattern to policy actions by the government; they involve bringing about changes through mobilizing the public and/or challenging the approach of the decision-makers. On many occasions, this approach is effective, but it can also lead to:

- Tension and conflict between decision-making groups and communities, and the different groups within each community.
- A stronger opposition to the change you’re advocating for. If a group feels threatened, they might react adversely to your campaign.
- Missed opportunities to work together through dialogue.

While some campaigns are successful with an insider-only or an outsider-only strategy, being able to develop an approach that is able to pursue both inside and outside approaches simultaneously can sometimes be the most powerful. When done well, this can lead to outside pressure allowing trusted allies on the inside to have stronger influence on decision makers on the inside. At the same time, it risks the insiders co-opting the outsiders’ positions and making deals not supported by local communities. In many cases both inside and outside strategies evolve organically, and campaigns must navigate these dynamics.
d. Establish a clear timeline for implementation

Your overall advocacy campaign will also have its own timeline at the end of which you expect it to successfully reach completion. A timeline helps keep the plan on track. While planning the timeline, you need to be realistic and mindful of the time it takes your team to create the required messaging to move people to action. You cannot launch and complete your advocacy campaign in 30 days if it’s going to take 90 days to create the video that explains how your campaign works.

Bring together details from all the previous planning steps and discuss with your team the most appropriate timeline. Leave room for changes, edits, discussions, and questions from supporters. It might also help to engage in “backcasting” i.e., back-to-front planning. Planning backwards ensures that the way you build the campaign is effecting an outcome you want, and it ensures that your sequence of tactics is strategic and considers escalation. It is also worth reiterating here that some struggles take decades or generations. So, timelines for specific aspects of the work and tactics are important, as is patience to understand and internalize the big picture and the trajectory in achieving lasting climate and health solutions.

Health professionals can play different roles with the government and communities. As experts they can critically analyze policies using the health lens to ensure that public health concerns are adequately integrated in policy. They can lend their expertise to the courts in deciding matters that impact public health and advise or become members of local administration/governments in climate and health-oriented policy making. They can be spokespersons on behalf of the pollution-impacted or fence-line communities to demystify issues and advance the public health agenda. Health professionals can also play an important role as experts in international processes such as the United Nation’s Climate Change Conference and ongoing negotiations like the Plastics Treaty, etc.
Social Media for Activism

Social media is revolutionizing the way people communicate — especially young people. Features such as feeds, profiles, and groups on social platforms provide global access to organizations that can promote and increase visibility by sharing and networking. Social media can powerfully amplify voices, spread information in real time, and increase collaboration across diverse groups of people in varied geographies.

Social media can be used to uplift voices and stories, create awareness, and build and strengthen relationships, create space for organizations, activists, and citizens to demand justice. The Black Lives Matter, #MeToo, Connect4Climate, Liberate Tate, Fossil Free and Global Climate Strikes movements are prime examples of social media being used effectively to spread awareness, create safe spaces for people to share their lived experiences and mobilize action.

Campaigns can powerfully use various social media platforms. From Maryville University’s "A Guide to Activism in the Digital Age", here are some key aspects where social media can be very effective in campaigns:

<table>
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<tr>
<th><strong>Spreading Awareness</strong></th>
<th><strong>Sharing Stories</strong></th>
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<tr>
<td>Social media can create a platform for sharing stories, narratives, and multimedia content, providing facts and data in a consumable way, which engages an audience by helping them understand the issue better. Awareness helps to build community around an issue.</td>
<td>Sharing stories does more than provide information; it also can showcase situations of great need or successes in the movement. Making space for a narrative to be told can let the audience know that there is still work to be done — but also that it is making a difference. In addition to raising awareness, these stories may encourage continued support of the ongoing efforts of the campaign.</td>
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<th><strong>Fundraising</strong></th>
<th><strong>Promoting Events</strong></th>
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<tr>
<td>A social media fundraising campaign typically works to reach a diverse audience and focus attention on one focused goal. This brings in small donations from a wider pool, and improves awareness, which can lead to more donations. Announcing a call-to-action can augment fundraising efforts. Social media provides a platform for communities to share stories and connect with donors.</td>
<td>Promoting protests and rallies, fundraisers, educational or informative events through social media can build community engagement around a topic and also provide an opportunity to capture the attention of and invite all followers — as well as the potential to reach out to each follower’s audience.</td>
</tr>
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(10) [https://online.maryville.edu/blog/a-guide-to-social-media-activism/](https://online.maryville.edu/blog/a-guide-to-social-media-activism/)
This campaign encourages individuals to take simple steps to reduce their carbon footprint, such as reducing meat consumption, using public transportation, or using reusable bags and containers.

This hashtag was popularized by the World Health Organization and other health organizations, and is used to draw attention to the connection between climate change and public health.

Started by teenage activist Greta Thunberg, this campaign used social media to organize global protests and strikes calling for action on climate change.

This campaign is aimed at promoting individual and collective action to address climate change and encourages people to use their social media platforms to spread awareness and inspire others to take action.

This hashtag is associated with a proposed package of US federal legislation aimed at addressing the urgent threat of climate change. The social media campaign uses this hashtag to spread awareness and encourage support for the proposed legislation.
COUNTERING MISINFORMATION in the Digital Age

Social media platforms have become an important source of information for many people, but they are also a major source of misinformation. Misinformation can cause significant harm to individuals and communities, particularly in the realm of health. For example, false information about a disease can lead to fear and panic, or prevent individuals from seeking necessary medical treatment. Inaccurate health information can also perpetuate dangerous myths and undermine public trust in evidence-based medicine. Misinformation about climate change can have far-reaching and devastating consequences for public health. Climate change is already causing a wide range of health problems, including increased air pollution, the spread of infectious diseases, and the frequency of natural disasters. When individuals receive false information about the causes and effects of climate change, they may be less likely to take action to reduce their carbon footprint, support policies aimed at mitigating the impact of climate change or prepare for the health impacts of a changing climate. Therefore, it is crucial for health professionals to actively counter misinformation. Health professionals have a responsibility to provide accurate and reliable information to the public and to help individuals make informed decisions about their health. As trusted sources of information, it is important for health professionals to counter misinformation about climate change and educate the public about the real and pressing health threats posed by a changing climate. By using their expertise and platforms to dispel myths and correct inaccuracies, health professionals can help to promote better health outcomes and prevent the spread of dangerous misinformation, help promote a better understanding of climate change and encourage individuals to take meaningful action to protect their own health and the health of future generations.
Dr Rita Issa
GP and PhD Fellow (UK/Lebanon)

I first became worried about climate change in the mid-2000s, which ramped up in 2009 on the release of the UCL-Lancet Commission on Climate Change.\(^1\) This seminal work outlining that “climate change is the biggest global health threat of the 21st century” led to the realisation that the climate crisis was no longer something that just concerned me as a citizen, but also as a future doctor bound to a duty of care for my patients and population health.

Over the following years I worked in the intersections of climate change and health in a number of ways: campaigning for fossil fuel divestment, working with the WHO climate and health department, as a humanitarian doctor in refugee crises partly driven by environmental change, a researcher, and within grassroots movements such as ‘Climate Camp’. It felt like I was throwing every theory of change at the wall hoping something would stick.

Extinction Rebellion\(^2\) coming onto the scene in 2018 brought with it a groundswell of people who shared my concerns. It was wonderful to be part of something vibrant, hopeful and empowered. Within a few months, Boris Johnson — the then Prime Minister — denounced the group as ‘uncooperative crusties’, while I knew that wasn’t the case: we were health care workers (HCW), teachers, lawyers, parents and religious leaders who all knew the risks of climate and environmental breakdown. In response, it felt necessary to step into the societal status that — for better or worse — has been bestowed upon us as HCW and from this, Doctors for Extinction Rebellion (DXR)\(^3\) and Health Declares a Climate Emergency (HDE) were born.

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\(^3\) Home - health for XR. In: Health for XR - Climate Crisis = Health Crisis [Internet]. Project 1; 26 Jan 2023 [cited 26 Jun 2023]. Available: https://www.doctorsforxr.com/

\((*)\) It’s now called Health for Extinction Rebellion

If grief is the price of love, responsibility is the price of power.
The two groups spanned a variety of complimentary tactics: HDE uses advocacy and soft power to influence change within medical organisations, while Doctors for Extinction Rebellion takes a more activist stance. Recognising the benefit of this dual approach, DXR was able to make bold demands and push the ‘overton window’ of what could reasonably be called for, while HDE could support in enacting change through institutions.

DXR utilises non-violent direct action such as protest, spectacle, and civil disobedience to bring the story of the health impacts of climate change to the media and the public. These tactics draw upon the successes of previous social movements, from the suffragettes to civil rights.

Within such movements, HCW are a useful asset. We are among the most trusted professionals in society, able to translate complex scientific information, and hold positions of responsibility that allow us to bridge between impacted communities and decision makers. A bloc of HCW marching in scrubs alongside wider protests serves to tell the story of the impacts of climate change and shifts the perception of who a climate activist is. The nature of our work means we are in every community with good geographical reach and the ability to speak to — and amplify the voice of — populations often left out of the climate conversation. We also make brilliant spokespeople.

Some HCW have been arrested for their activism with DXR: this is a very personal decision and a considered choice. For every arrest is a team of others who work with the media, coordinate groups, provide emotional support, and engage in non-arrestable activities. To date, no HCW has been struck off from their disciplinary body (such as the General Medical Council) for non-violent protest for climate change. We have achieved some success: numerous hospital trusts and Royal Colleges have made commitments to act on the climate crisis, and our actions have garnered support in mainstream media and from leading voices in the health space, including the Lancet and BMJ. The NHS is leading the way in greening our health system. Here, our actions fit within wider and symbiotic ecosystems of change.

Health is political. Whose health counts and what counts as health is always shaped by power. Whilst research and evidence are key tools for health justice, I realised while campaigning in the Access to Medicines student movement that this would never be enough. The evidence that pharmaceutical monopolies create “premature death” (see the work of abolitionist Ruth Wilson Gilmore and her definition of racism) is overwhelming. This evidence is ignored due to the power of these companies and the neo-colonial states that support them. Similarly, when it comes to the climate crisis, governments and corporations know that their practices are destroying life, but they are willing to sacrifice people and ecosystems to profit. The climate crisis is another horrific manifestation of a global economy built to exploit.

Many communities have been resisting the drivers of the climate crisis, such

That said, there have been criticisms of the movement, for example, of being too white and middle class, and not sufficiently considerate of climate justice. While XR has gone some way to address this, these criticisms speak to me of the constant challenges we face when organizing, especially when we emerge from and replicate (whether consciously or not) prevalent power dynamics and worldviews. Treading the line between working through the system as is at speed, and the slower work of embodying the world we want to see, is a personal source of discordance.

Beyond the climate and health gains of activism, for many — myself included — engaging in such movements has been a way to transform the helplessness that can often emerge when contemplating the enormity of the crisis we face, and finding community has been a balm for the soul in challenging times.

Our role is not to ‘save patients’ from injustice, but instead to join, with humility and solidarity, the struggle against it.

Dr Rhiannon Mihranian Osborne
Junior Doctor and Organizer, UK
as fossil fuel expansion, land grabs and deforestation, for hundreds of years. Focussing on emissions alone risks being blind to the roots of the climate and ecological crisis — colonialism and capitalism, and the systems of oppression they rely upon such as white supremacy and patriarchy. Health justice can only come through building collective power in movements to challenge this system.

In the UK, I joined Health for a Green New Deal, which organizes with communities by highlighting how the causes of the climate crisis are already causing health injustice, such as damp housing and food insecurity. Globally, I am part of a collective called the People’s Health Hearing, which works to highlight the violence of extractive industries towards frontline communities and uses health as a lens to envision reparative justice. We must not be afraid to name the enemies, especially the violent companies based in the global North. Our most recent project was a People’s Health Tribunal of Shell & Total with testimonies against them from We The People Nigeria, stop EACOP, Justica Ambiental Mozambique, and the Amadiba Crisis Committee in South Africa.

Health is not always used to fight extractivism. Health systems are often used by states to gaslight communities resisting extractive and polluting industries, such as blaming their health problems on behaviour or genetics. Health systems and health workers must not be held up as heroes who can never do harm (especially given the long history of colonialism and eugenics within medicine) but have a powerful role to play in fighting a system based on creating ‘premature death’, anchored in the principles of beneficence, non-maleficence, autonomy and justice. Our role is not to ‘save patients’ from injustice, but instead to join, with humility and solidarity, the struggle against it, which has always been led by those most impacted.
All advocates and campaigners will run into problems, and working on climate and health can be particularly difficult because so many people have a stake in the issue. It is therefore important to identify the possible risks in advance and consider how to avoid them if you can — or deal with them if the risks turn into realities.

| In your team, brainstorm possible risks. | Categorize them as low, medium and high, and then discuss strategies to deal with each eventuality. |

Some of the common risks that you may encounter in your work as a climate and health advocate include:

- Resource constraints, lack of funds
- Opposition and concerted lobbying by vested interests
- Risk to your group’s or the local community’s safety
- Too many stakeholders with multiple agendas
- Lack of public support
Monitoring is about regularly gathering information on the positive and negative impacts of your advocacy campaign. By regularly monitoring your plan you will be able to gather evidence about whether change that was expected is happening, understand what factors and approaches lead to change, be accountable to your donors, supporters and various stakeholders, and help adjust or improve your strategies for advocacy. Monitoring of plans ensures a shared understanding of the strategies and success indicators. The plan for monitoring the campaign must be integrated in the planning phase itself and you should identify who will be responsible for gathering information and what the reporting process will be like. While gathering information, make sure that it is from a reliable source, and, where possible, use the same sources of information throughout.

Some questions to consider while monitoring the campaign:

- Did the actions get a reaction?
- Did this result have the desired effect?
- Were there unexpected outcomes?
- What changes were produced by your activities?
- How will the campaign plan be revised?
- Did the reaction achieve a result?
- What worked and what didn’t?
C o n c l u s i o n

The climate crisis is one of the most pressing challenges facing our planet today, and health professionals have an important role to play in addressing it. As trusted experts on health and well-being, health professionals can use their voice and expertise to advocate for policies and practices that address the root causes of climate change, and promote a healthier and more sustainable future. By taking up campaigns and advocacy on the climate crisis, health professionals can help to mitigate the impacts of climate change on human health, from air pollution to extreme weather events, and contribute to building a more resilient and equitable world. It is vital for health professionals to recognize the urgency of the climate crisis and to take action to create positive change, for the sake of their patients, their communities, and the planet as a whole. With the right strategies and tactics, health professionals can make a meaningful difference in the fight against climate change, and help to create a healthier, more sustainable world for generations to come.
Health Care Without Harm (HCWH) works to transform health care worldwide so that it reduces its environmental footprint, becomes a community anchor for sustainability and a leader in the global movement for environmental health and justice.

The Health Care Without Harm Global Network is composed of regional offices in Europe, South-East Asia, and the United States; a Latin America regional team and a global secretariat. Strategic partner organizations represent us in Australia, Brazil, China, India, Nepal and South Africa.

Health Care Without Harm and its partners also lead Global Green and Healthy Hospitals, a worldwide network of hospitals and health systems with more than 1,500 members in 75 countries, representing the interests of over 60,000 hospitals and health centers.

We also work in partnership with international organizations, including the World Health Organization (WHO), United Nations Development Program (UNDP), International Federation of Medical Students Associations (IFMSA), Global Climate and Health Alliance (GCHA), and World Federation of Public Health Associations (WFPHA).

https://noharm.org/